Leader of the Council		
Role Purpose Prosperity, Wellbeing and Safer Communities	 To be responsible for the Council's overall vision, strategies are able to meet the outcomes required by To appoint and hold Cabinet colleagues to account a commissioning/service areas including that financial areas overall vision, strategies are able to meet the outcomes required by 	ategy and budget setting and monitoring. Soutside the County Council to help advance all of the County so with key organisations both within Staffordshire, nationally vision of a connected Staffordshire, where everyone has the of the county council strategies and to ensure that those of the Council and Cabinet. Is they ensure accountability within their and operational performance in those areas meets the
	 requirements of the Council's Strategic Plan, Business Plan and the Medium Term Financial Strategy (MTFS). To hold Cabinet colleagues accountable for the delivery of the appropriate key projects/programmes including the delivery on time and budget and meet the requirements of the Strategic Plan, Business Plan and the MTFS. To Chair meetings of the Cabinet To represent, or appoint a representative of, the County Council on a range of outside bodies both within and outside of Staffordshire. To be the County Council's representative on the Local Enterprise Partnership (LEP) In consultation with the Chief Executive, to appoint (and/or remove) officers and members (as appropriate) to act as Directors on Boards of companies of which the County Council is a member or is to be a member. 	
Key External Relationships	 Public sector bodies locally, nationally and internationally as appropriate including the LEP, Staffordshire Strategic Partnership, County Council's Network, Midlands Engine, Midlands Connects Board, Constellation Partnership, criminal justice partners, HM Treasury and the Department for Communities & Local Government Business locally, nationally and internationally as appropriate 	
Key Internal Relationships Strategic Responsibilities	 Cabinet Shadow Cabinet Development and implementation of Council's Strategic Plan To lead on Public Sector reform 	 Senior Leadership Team Appropriate scrutiny committee/s Overall Property Strategy District and Town deals (strategy) Emergency Planning
Project Responsibilities	 Overseeing all key projects through Cabinet member 	S

	Deputy Leader and Cabinet Member for Fina	nce and Corporate Matters
Role Purpose Prosperity, Wellbeing and Safer Communities Well Run Council	 To deputise for the Leader in his absence and to assist the Leader political leadership both within and or Council's key outcomes. To assist in creating effective internal and external reladvance the outcome. To be accountable for the development and delivery of strategies are able to meet the outcomes required by To be accountable for the commissioning/service area performance in those areas meets the requirements of delivered on time and budget and meet the requirements of the Strategic Plan, Business Plan and the Medium To assist the Leader in holding Cabinet colleagues to commissioning/service areas in respect of performance of the Strategic Plan, Business Plan and the Medium To assist the Leader in holding Cabinet colleagues accomposed projects/programmes including delivery on time and we business Plan and the MTFS. To be accountable for the management of the Councine necessary capital receipts and revenue returns to sup the delivery of the Council's outcomes. 	st him at other times as agreed with the Leader. utside the County Council to help advance all of the County ationships with the organisations listed below to help of the strategies listed below and to ensure that those the Council and Cabinet. as listed below and to ensure that financial and operational of the Strategic Plan, Business Plan and the MTFS. /programmes listed below and to ensure that these are ents of the Strategic Plan, Business Plan and the MTFS. account as they ensure accountability within their ce, including financial performance, meeting the requirements Term Financial Strategy (MTFS). accountable for the delivery of the appropriate key within budget to meet the requirements of the Strategic Plan, I's property portfolio ensuring it is used to generate the apport the Council's MTFS and that it contributes effectively to reship in respect of the changing criminal justice environment nes
Key External Relationships	 District & Borough Councils [finance and corporate matters] HM Treasury, Department for Communities & Local Government 	 Criminal justice partners, including Office of the Police and Crime Commissioner and Fire and Rescue Service, to develop a Staffordshire Network around public service reform and innovation Entrust (shareholder/director) Penda (shareholder/director)
Key Internal Relationships Strategic	Director of Finance & Resources Director of Strategy, Governance and Change Assist with the development and implementation of	Appropriate Shadow Cabinet member/s Appropriate scrutiny committee/s Voluntary Community and Social Enterprise
Responsibilities	 Assist with the development and implementation of the Strategic Plan Business Plan and MTFS 	 Voluntary, Community and Social Enterprise contract [strategic]

Operational Responsibilities	Strategy, Governance and Change	Finance and Resources
Project Responsibilities	Well Run CouncilDigital	Demand Management

	Cabinet Member for Health, Care		
Role Purpose	To provide clear political leadership both within and our Council's key outcome of developing a Staffordshire was a staffordshire.		
Wellbeing	Council's key outcome of developing a Staffordshire where everyone can benefit from improved Health & Wellbeing. • To create effective internal and external relationships with the organisations listed below to help advance the		
g			
	outcome.		
	 To be accountable for the development and delivery o strategies are able to meet the outcomes required by 		
	 Working with the Cabinet Support Member for Adult S 		
		re that financial and operational performance in those areas	
	 To be accountable for the delivery of the key projects/programmes listed below and to ensure that these are delivered on time and budget and meet the requirements of the Strategic Plan, Business Plan and the MTFS. To be the co-chair of the Staffordshire Health & Wellbeing Board and ensure that the views of the County Council are influential in the work of the Board. 		
	In order to effectively discharge the Wellbeing agenda, this Cabinet Member will lead and work with the Cabinet Su		
Key External	Member for Adult Safeguarding	Ctaffandahina Haalth 9 Wallbaina Daand manabana	
Relationships	Department of HealthNHS England	 Staffordshire Health & Wellbeing Board members Health Commissioners & Providers across 	
. toldilollipo	Public Health England	Staffordshire	
	National Health Improvement [NHS(I)]	Care providers	
	Monitor	District & Borough Councils re housing	
	Care Quality Commission, and Principle Social		
	Worker		
Key Internal	Director of Health and Care	Cabinet Support Member for Adult Safeguarding	
Relationships	 Deputy Chief Executive and Director of Families and 	 Appropriate Shadow Cabinet member/s 	
	Communities	Appropriate scrutiny committee/s	
Strategic	Development and implementation of Health & Wellbeil		
Responsibilities	Development of the Sustainability and Transformation Plan for Staffordshire and Stoke on Trent		
	Development of strategy to foster closer integration with the strategy to the strategy tof the strategy to the strategy to the strategy to the strategy to		
	Development and implementation of Public Health strategies (including active Staffordshire)		
	All age Mental Health Strategy		

Operational Responsibilities	 Development and implementation of all age disability strategy Long Term Care Strategy Contributing to the development of Building Resilient Families and Communities and Families First strategies in partnership with the Cabinet member for Children and Young People Adult Safeguarding Board (delegated to Cabinet support member) Delivery of Better Care Fund and integrated commissioning Health visiting (jointly with Cabinet member for Children and Young People) School nursing (jointly with Cabinet member for Children and Young People) Drugs & Alcohol services Sexual health services Health improvement services and activities Reablement and rehabilitation services Housing related support Adult social care assessment and case management (SSOTP, LD and MH) Occupational therapy Brokerage Long term care
Project Responsibilities	 Health and Care Transformation Programme Sustainable Transformation Plan

	Cabinet Support Member for Adult Safe	guarding
Role Purpose Wellbeing - Operational Oversight and Performance	 To support the Cabinet Lead Member for Health and Adult Care to provide clear political leadership both within and outside the County Council to help advance the County Council's key outcome of developing a Staffordshire where everyone can benefit from improved Health & Wellbeing. To create effective internal and external relationships with the organisations listed below to help advance the outcome. To be accountable to the Cabinet Lead Member for the development and delivery of the functions and services listed below and to ensure that those functions and services contribute effectively in meeting the outcomes required by the Council and Cabinet. To be accountable to the Cabinet Lead Member for the commissioning/service areas listed below and to ensure that financial and operational performance in those areas meets the requirements of the Strategic Plan, Business Plan and the MTFS. To be accountable to the Cabinet Lead Member for the delivery of the key projects/programmes listed below and to ensure that these are delivered on time and budget and meet the requirements of the Strategic Plan, Business Plan and the MTFS. The Cabinet Support Member for Adult Safeguarding will assist the Health, Care and Wellbeing Cabinet Member, to effectively discharge the Wellbeing agenda .The Cabinet Support Member has no decision making powers. 	
Key External Relationships	 Safeguarding Adults Board Healthwatch Staffordshire Care Quality Commission local leads 	 Providers of Domiciliary and Residential Care across Staffordshire Staffordshire and Stoke on Trent Partnership Trust SSOTP) South Staffordshire and Shropshire NHS Foundation Trust (SSSFT) Health Commissioners and Providers across Staffordshire
Key Internal Relationships	 Director of Health and Care SCC Lead for Adult Social Care and Safeguarding SCC Safeguarding Lead Adult Safeguarding Manager 	 SCC Lead for Care Commissioning SCC Quality Assurance team leader Appropriate Shadow Cabinet member/s Appropriate scrutiny committee/s
Strategic Responsibilities	Ensuring that arrangements within Staffordshire for adult safeguarding and quality assurance of long term care providers are adequate	
Operational support Responsibilities	 Governance arrangements for safeguarding adults through the Safeguarding Adults Board Operational arrangements for safeguarding 	 Arrangements to discharge the Council's responsibilities under the Mental Health Act in respect of the function of Approved Mental Health Professionals

	 adults and the associated activity and outcomes Arrangements to discharge the Council's responsibilities under the Deprivation of Liberty Safeguards 	 Arrangements for quality assurance of long term care providers, ongoing issues and how these are being resolved
Project support Responsibilities	 Health and Care Transformation Programme Sustainable Transformation Plan 	

	Cabinet Member for Econon	nic Growth
Role Purpose	 To provide clear political leadership both within and outside the County Council to help advance the County Council's key outcome of developing a Staffordshire where everyone can benefit from improved Prosperity. 	
Prosperity		
	 To be accountable for the development and delivery of strategies are able to meet the outcomes required by 	
		as listed below and to ensure that financial and operational
	 To be accountable for the delivery of the key projects/programmes listed below and to ensure that these are delivered on time and budget and meet the requirements of the Strategic Plan, Business Plan and the MTFS. To be the County Council's representative on the Midlands Connect Steering Group To be the County Council's Principal Director to the Board of West Midlands Rail Limited (The Leader of the Council to be the substitute Board member) 	
Key External Relationships	 Stoke on Trent and Staffordshire Local Enterprise Partnership and other surrounding LEPs and economic partnerships (e.g. Sector Groups, Combined Authorities etc.) Department for Business, Energy and Industrial Strategy Department for Works and Pensions Schools, colleges and universities National Careers Service HS2 Ltd 	 BT Chambers of Commerce Federation of Small Businesses Businesses across Staffordshire Stoke on Trent City Council District & Borough Councils
Key Internal Relationships	 Director for Economy, Infrastructure and Skills Cabinet Support Member for Learning and Employability 	Appropriate Shadow Cabinet member/sAppropriate scrutiny committee/s
Strategic Responsibilities	 Development and implementation of Council's Economic Development Tourism strategy Strategic Planning Delivery of countryside review decisions 	 HS2 West Midlands Rail devolution County Farms Development and implementation of the roll out and utilisation strategies for rural broadband.
Operational Responsibilities	 Economic Development Inward Investment Delivery of major infrastructure projects (SWAR) 	 Tourism County Farms Cannock Chase AONB
Project Responsibilities	Economic Growth	

	Cabinet Member for Commercial Matters		
Role Purpose		outside the County Council ensure that the County Council's maximum benefit to Staffordshire and its communities.	
Prosperity	 commercial arrangements and relationships deliver maximum benefit to Staffordshire and its communities. To create effective internal and external relationships with the organisations listed below to help advance the outcome. To be accountable for the development and delivery of the strategies listed below and to ensure that those strategies are able to meet the outcomes required by the Council and Cabinet. To be accountable for the commissioning/service areas listed below and to ensure that financial and operational performance in those areas meets the requirements of the Strategic Plan, Business Plan and the MTFS. To ensure that the Council has effective contract management arrangements in place and to oversee the performance and delivery by the Council's major contractors To develop Commercial Strategies to generate new income streams for the County Council To be accountable for the delivery of the key projects/programmes listed below and to ensure that these are delivered on time and budget and meet the requirements of the Strategic Plan, Business Plan and the MTFS. 		
1	Member for Highways and Transport		
Key External Relationships	 Department for Transport Highways Agency Environment Agency HS2 Ltd Network Rail Bus operating companies 	 Train operating companies District, Town & Parish Councils Amey Staffordshire and Stoke on Trent Safer Roads Partnership Penda (contractual) Entrust (contractual) Veolia 	
Key Internal Relationships	 Director for Economy, Infrastructure and Skills Director of Finance and Resources 	Appropriate Shadow Cabinet member/sAppropriate scrutiny committee/s	
Strategic Responsibilities	Highways Transport	 Procurement Nexxus 	
Operational Responsibilities			
Project Responsibilities	Commercialism		

	Cabinet Support Member for Highw	vays and Transport
Role Purpose	, , , , , , , , , , , , , , , , , , ,	outside the County Council to help advance the County where everyone can benefit from improved Prosperity.
Prosperity	 To create effective internal and external relationships with the organisations listed below to help advance the outcome. To be accountable for the development and delivery of the strategies listed below and to ensure that those strategies are able to meet the outcomes required by the Council and Cabinet. To be accountable for the commissioning/service areas listed below and to ensure that financial and operational performance in those areas meets the requirements of the Strategic Plan, Business Plan and the MTFS. To be accountable for the delivery of the key projects/programmes listed below and to ensure that these are delivered on time and budget and meet the requirements of the Strategic Plan, Business Plan and the MTFS. To support the Cabinet Member for Commercial Matters in ensuring that the Council Highways service operates efficiently and effectively and is responsive to residents concerns The Cabinet Support Member for Highways and Transport will assist the Cabinet Member for Commercial Matters to effectively discharge the Prosperity agenda .The Cabinet Support Member has no decision making powers. 	
Key External Relationships	 Department for Transport Highways Agency Environment Agency Flood Alleviation Group HS2 Ltd Network Rail 	 Train operating companies District, Town & Parish Councils Amey Staffordshire and Stoke on Trent Safer Roads Partnership Bus operating companies
Key Internal Relationships	Director for Economy, Infrastructure and Skills	 Appropriate Shadow Cabinet member/s Appropriate scrutiny committee/s
Strategic Responsibilities	Development and implementation of Council's Transport Strategies including working with Cabinet Member for Economic Growth on HS2	
Operational Responsibilities	All Highways & Transport operational issues, including Infrastructure+ partnership	
Project Responsibilities	 Securing & Delivering Infrastructure Transport 	

	Cabinet Member for Communities		
Role Purpose Safer Communities	 To provide clear political leadership both within and outside the County Council to develop the Council's approach to community empowerment through People Helping People help thereby advancing the County Council's key outcome of developing a Staffordshire where everyone can benefit from improved Prosperity To create effective internal and external relationships with the organisations listed below to help advance the outcome. To be accountable for the development and delivery of the strategies listed below and to ensure that those strategies are able to meet the outcomes required by the Council and Cabinet. To be accountable for the commissioning/service areas listed below and to ensure that financial and operational performance in those areas meets the requirements of the Strategic Plan, Business Plan and the MTFS. To be accountable for the delivery of the key projects/programmes listed below and to ensure that these are delivered on time and budget and meet the requirements of the Strategic Plan, Business Plan and the MTFS. To be the main Cabinet link between the County Council and the Safer Staffordshire Board In order to effectively discharge the Safer Communities agenda, this Cabinet Member will work, as appropriate, with the 		
		Party Member Group and with the eight Community Cabinet	
Key External Relationships	 Department for Environment, Food and Rural Affairs Department for Culture, Media and Sport Natural England Rural special interest groups Providers such as Veolia, Biffa, FCC Staffordshire and Stoke-on-Trent Archive Service Flood Alleviation Group District and Town deals (People Helping People element) 	 Stoke on Trent City Council, District & Borough Council [community and rural matters] Town & Parish Councils Community Council for Staffordshire Other voluntary sector organisations Police and Crime Commissioner (working with the Cabinet Member for Children and Young People); Staffordshire Police; Fire & Rescue Service; Probation and Courts' Service Joint Waste Management Board 	
Key Internal Relationships	 Director for Families and Communities Director for Economy, Infrastructure and Skills 	Appropriate shadow cabinet member/sAppropriate scrutiny committee/s	
Strategic Responsibilities	 Communities Culture and heritage including libraries Waste, sustainability (including carbon reduction) and rural strategies 	 Sports strategy Arts and Archives Community safety (working with the Cabinet Member for Children and Young People) Flooding 	
Operational	 Community leadership, engagement and 	Trading Standards	

Responsibilities	development	Scientific Services
	 Community safety 	 Energy and Climate Change
	 Culture and Heritage including Libraries, Arts and Museums Country Parks Delivery of Waste Management Emergency Planning 	Voluntary, Community and Social Enterprise contracts
Project responsibilities	People Helping People	•

Cabinet Member for Children and Young People				
Role Purpose Safer Communities and Prosperity	 To be the statutory Lead Member for Children and to have overall responsibility and oversight for all matters relating to Children and Young People To provide clear political leadership both within and outside the County Council to help advance the County Council's key outcome of developing a Staffordshire where everyone can benefit from improved Safety and to support the needs of children in relation to this and the Council's other key outcomes. To create effective internal and external relationships with the organisations listed below to help advance the outcome. To be accountable for the development and delivery of the strategies listed below and to ensure that those strategies are able to meet the outcomes required by the Council and Cabinet. To be accountable for the commissioning/service areas listed below and to ensure that financial and operational performance in those areas meets the requirements of the Strategic Plan, Business Plan and the MTFS. To be accountable for the delivery of the key projects/programmes listed below and to ensure that these are delivered on time and budget and meet the requirements of the Strategic Plan, Business Plan and the MTFS. To be the Council's main representative on the Local Safeguarding Children Board, to chair the Corporate Parenting Panel, to Chair of the Children's Improvement Board, to represent the needs of children on the Health & Wellbeing Board, and to be the principal lead on discussions between the County Council and the Police & Crime Commissioner in respect of children's safety. In order to effectively discharge the Safer Communities and Prosperity agenda, this Cabinet Member will lead and work 			
Key External Relationships	 with the Cabinet Support Member for Learning and Employa Department for Education OfSTED Safer Staffordshire Board 	Child care providersVoluntary sector organisationsThe Education Trust Board		
Key Internal Relationships	 Deputy Chief Executive and Director of Family and Communities 	Appropriate Shadow Cabinet member/sAppropriate scrutiny committee/s		
Strategic Responsibilities	 Development and implementation of Council's Children's & Youth Strategies Education 	 Children with Learning Difficulties Children with Physical Disabilities Special Educational Needs and Disabilities [SEND] 		
Operational Responsibilities	 All Children's Services including Families First Safeguarding Looked After Children SEND 	 Corporate Parenting Children's Centres Statutory duties for Early Education and Childcare, including sufficiency 		

Project Responsibilities	 Families & Children's System SEND Transformation

Cabinet Support Member for Learning and Employability				
Role Purpose Safer Communities/ Prosperity	 To support the Cabinet Member for Children and Young People in Providing clear political leadership both within and outside the County Council to help advance the County Council's key outcome of developing a Staffordshire where everyone can benefit from improved Learning & Skills in support of the Council's key outcomes. Creating effective internal and external relationships with the organisations listed below to help advance the outcome. Developing and Delivering the strategies listed below and ensuring that those strategies are able to meet the outcomes required by the Council and Cabinet. Being accountable for the commissioning/service areas listed below and to ensure that financial and operational performance in those areas meets the requirements of the Strategic Plan, Business Plan and the MTFS. Being accountable for the delivery of the key projects/programmes listed below and to ensure that these are delivered on time and budget and meet the requirements of the Strategic Plan, Business Plan and the MTFS. Being the Council's main representative on the Education Trust Board. The Cabinet Support Member for Learning and Employability will assist the Cabinet Member for Children and Young People to effectively discharge the Safer Communities/Prosperity agenda .The Cabinet Support Member has no decision making powers. 			
Key External Relationships	 Department for Education OfSTED National Careers Service Skills Funding Agency Education Funding Agency Department for Business Innovation and Skills 	 Local Enterprise Partnership and the Staffordshire Education Trust Schools, Private & Voluntary sector education providers Entrust [attainment and improvement] Regional Schools Commissioner Further Education Colleges Universities 		
Key Internal Relationships	 Deputy Chief Executive & Director for Families and Communities Director for Economy, Infrastructure and Skills 	 Appropriate Shadow Cabinet member/s Appropriate scrutiny committee/s 		
Strategic Responsibilities	Development and implementation of Council's Learning and Skills strategies			
Operational Responsibilities	All Learning related functions, including LEA responsibilities	Statutory duties for the commissioning of careers guidance for Staffordshire's young people and		

	Education & School Improvement	 ensuring 16-18 year olds get a place in education and training Commissioning of Entrust. Statutory duties for Adult and Community Learning
Project Responsibilities	 Free Childcare Scheme Assist the Cabinet Member for Children and Young People with SEND Transformation 	

LOCAL CHOICE FUNCTIONS WHICH ARE THE RESPONSIBILITY OF CABINET

- 1. Any function under a local Act other than a function specified elsewhere in this Appendix.
- 2. The making of arrangements in relation to appeals against the exclusion of pupils from maintained schools.
- 3. The making of arrangements pursuant to Section 94(1), (1A) and (4) of the School Standards and Framework Act 1998 (admission appeals).
- 4. The making of arrangements pursuant to Section 95(2) of the 1998 Act (Children to whom Section 87 applies: appeals by governing bodies).
- 5. The making of appointments to the Joint Appointments Committee under paragraphs 2 to 4 (appointment of members by relevant Councils) of Schedule 2 (Police Authorities established under Section 3) to the Police Act 1996.
- 6. The conducting of best value reviews in accordance with the provisions of any order for the time being having effect under section 5 (best value reviews) of the Local Government Act 1999.
- 7. Any function relating to contaminated land.
- 8. The discharge of any function relating to the control of pollution or the management of air quality.
- 9. The obtaining of information under section 330 of the Town and Country Planning Act 1990 as to interests of land.
- 10. The obtaining of particulars of persons interested in land under section 16 of the Local Government (Miscellaneous Provisions) Act 1976.
- 11. The making of agreements for the execution of highways works
- 12. The appointment of any individual
 - (a) to any office other than an office in which he is employed by the authority:
 - (b) to any body other than -
 - (i) the authority;
 - (ii) a joint Committee of two or more authorities; or
 - (c) to any Committee or Sub-Committee of such a body, and the revocation of any such appointment.
- 13. The making of agreements with other Local Authorities for the placing of staff at the disposal of those other Authorities.
- 14. Power and duties in respect of Local Development Documents which are not Development Plan Documents.